

3/24/77 [2]

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WITHDRAWAL SHEET (PRESIDENTIAL LIBRARIES)

FORM OF DOCUMENT	CORRESPONDENTS OR TITLE	DATE	RESTRICTION
Letter	From P.M. Trudeau To The President (2pp.) / att. to memo from Rick Hutcheson to Brzezinski <i>OPENED 1/18/13</i>	3/24/77	A
Memo w/ attach.	From Rick Hutcheson To The President (15 pp.) Re: U.S. membership in the ILO <i>OPENED 1/18/13</i>	3/24/77	A

FILE LOCATION

Carter Presidential Papers- Staff Offices, Office of the staff Sec.- Pres. Hand-writing File 3/24/77 [2] Box 14

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218-241

2.48

3/20 - 3/24/77

THE WHITE HOUSE
WASHINGTON

- ~~1) CBS coverage of trip~~
- ~~2) Susan / Ross security~~
- ~~3) UN 242 "homeland"~~
- ~~4) Karyn~~
- ~~5) Arms sales restrictions - 20's~~
- ~~6) Rhodesian election~~
- ~~7) Emergency - Syria / Kibic~~
- ~~8) Gurnea & Katherine~~
- ~~9) CAB - James Johnson (Lance)~~
- ~~10) Sect 801 - Andre Derogation~~
- ~~11) John Christman - Campbell~~
Banker? Blum (profes
sional)
- ~~12) Title V Commissions~~
- ~~13) SERT~~
- ~~14) J. Roosevelt - Reay comm~~
- ~~15) UN of W House~~
- ~~16) K. Jackson~~
- ~~17) Benson~~
- ~~18) 3019/Cy - Cruise~~
- ~~19) Schmidt - Pu~~
- ~~20) Nelson Rock - Brazil~~

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Ham Jordan

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Bob Lipshutz

Re: Travis Johnson - CAB
&
Use of White House for
Meetings

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
✓	JORDAN
✓	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
✓	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE
WASHINGTON

3-24-77

To Ham

a) Bert wants us to
consider Travis Johnson for
CAB & John Chisholm
for Comptroller. (or Blum)

b) You & Bob please tell
the staff to hold down
use of the White House
itself for meetings. Use
EOB or Roosevelt room
instead. Clear WH use
with either me or Les.

J. C.

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for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Tim Kraft -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: The First Lady

Re: Ringling Bros - Circus
7:30 P.M. April 6th

THE WHITE HOUSE
WASHINGTON

RSC--

This is the invitation that the people from the Hospital for Sick Children mentioned to you. It may be something that some of the family might enjoy.

Jane

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

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	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE



IRVIN FELD, President

1015 Eighteenth Street, N.W. • Washington, D.C. 20036 • (202) 833-2700

ACTION
T/D _____
SCHEDULE BD. _____
DATE RECEIVED _____

MAR 11 1977

MESSAGE _____
SPEAKERS BUREAU _____
OTHER _____

The President
The White House
Washington, D.C. 20500

Dear Mr. President:

APPOINTMENT OFFICE

On Wednesday evening April 6th, at 7:30 P.M. Ringling Bros.-Barnum & Bailey Circus will open it's Washington, D.C. engagement. This will be the 107th consecutive year of The Greatest Show on Earth's appearance in the Nation's Capitol. On this evening, we are proud to also help celebrate the 100th Birthday of the Founding of the Washington Post newspaper. The profits from this performance will be donated to the Hospital for Sick Children.

*Tim -
ok
Work
out -
Amy &
Ros
J*

Mr. President, we would be very honored for you and your family to join us in celebrating this most festive occasion. I know that your schedule is demanding; however, if you can find time to be with us, I am sure you will be as proud as I am of Ringling Bros.-Barnum & Bailey Circus--truly America's No. 1 Family Entertainment Tradition.

I thank you for your time and consideration.

Sincerely yours,

Irvin Feld
Irvin Feld

*Jane -
Do you think
they might like
to go?
from*

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for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Bob Lipshutz -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: The First Lady

Re: Property in Plains

*Plan returned
to Bob Lipshutz*

THE WHITE HOUSE
WASHINGTON

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		MONDALE
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		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SCHULTZE
		SIEGEL
		SMITH
		WELLS
		VOORDE

THE WHITE HOUSE
WASHINGTON
March 22, 1977

Bob -
See Rosalynn

THE PRESIDENT HAS SEEN.

MEMORANDUM FOR THE PRESIDENT

FROM:

ROBERT LIPSHUTZ

RL

J
option 1 (mod)
or no
fence at
all
J

SUBJECT:

Property in Plains

Pursuant to our most recent discussions, the Secret Service has prepared the attached alternatives for protection of your home in Plains.

Option 1 is essentially the suggestion which you had made. The only objection which the Secret Service seems to have is that the front of your property would not be enclosed by a fence, but only protected for privacy by shrubs and hedges.

Option 2 envisions use of all of the Key Biscayne fencing along Woodland Drive, including the front of your property; it is my understanding that some type of fencing would still have to be arranged along Church Street in front of the Gann property.

Option 3 seems to be the preference of the Secret Service.

If you would like for me to discuss this with both of you, I would be glad to do so.

Please advise at your convenience.

Incidentally, I am also attaching a memorandum from the Secret Service which particularly relates to alternative costs.

Electrostatic Copy Made
for Preservation Purposes

M



DEPARTMENT OF THE TREASURY
UNITED STATES SECRET SERVICE

WASHINGTON, D.C. 20223

OFFICE OF THE DIRECTOR

March 22, 1977

MEMORANDUM FOR:

Mr. Robert Lipshutz
Counsel to the President

FROM : Thomas J. Kelley
Assistant Director
Protective Operations

SUBJECT : Security at Plains, Georgia

We have prepared a drawing (Option #1), of our understanding of the preference of the President concerning fencing at Plains, Georgia.

We feel it incumbent to bring to your attention that all expenditures at the President's residence at Plains, including the placing of the metal picket fence on privately owned property, requires detailed reporting to six (6) Congressional Committees under the Provision of Public Law 94-524. If questions are raised, the Secret Service would be required to support this fencing on "security grounds", since we are fencing the Gnann property and the Harris property on Woodland Drive, and not fencing the Carter property on Woodland Drive, we may have trouble justifying the decision.

You will recall, that we have 789 Lineal Ft. of metal picket fence, which is surplus fence owned by the Government, and the only cost to the Government will be in erecting the fence. This fence cost approximately \$70.00 per Lineal Ft., erected, in 1969. Should it be necessary to purchase additional fence the current price may be in excess of the 1969 price.

We have prepared a drawing (Option #2), which indicates what we feel would be an easier plan to justify on security grounds because it provides for an enclosure of the President's property. We would not purchase any additional picket fence. It also provides some recompense to Gnann since we would be leasing part of his property for the Command Post. We could negotiate with Gnann for a less expensive fencing configuration on Church Street.

Option #3 reflects a still more desirable configuration so far as security justifications are concerned. Additional picket fence should not be necessary, especially if the Harris property became Carter property. It would eliminate any negotiations with Gnann. We could move our Command Post area to Billy Carter's property near the pump station.

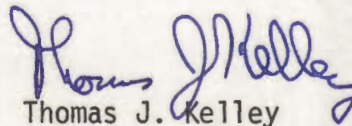
Option #4 further reduces the necessity of negotiating with other property owners and would confine the restricted area to the Carter property. We would move the Command Post to the Billy Carter property.

There follows a comparison of the fencing costs:

		<u>FENCE TO BE ACQUIRED</u>
Option #1	\$39,963.96	1891 ft. Chain Link 62 ft. Metal Picket Fence
Option #2	\$32,654.33	1588 ft. Chain Link 39 ft. Metal Picket Fence
Option #3	\$32,587.93	1533 ft. Chain Link 53 ft. Metal Picket Fence
	OR	
	\$29,911.96	1586 ft. Chain Link No additional Metal Picket Fence
Option #4	\$33,294.89	1576 ft. Chain Link 51.5 ft. Metal Picket Fence
	OR	
	\$30,675.79	1626 ft. Chain Link No additional Metal Picket Fence

To Options #1 and #2 must be added the expense of leasing the Gnann property for the Command Post.

In each Option every effort would be made to eliminate or to limit the purchase of additional picket fencing if wooded areas or shrubbery could be used to make the chain link fence less obvious or unsightly.


Thomas J. Kelley

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Mrs. Carter -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: The Dove and The Fish
Breakfast

cc: Tim Kraft

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

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	FOR INFORMATION
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	KING
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	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
X	VOORDE

Decatur Presbyterian Church

205 SYCAMORE STREET
DECATUR, GEORGIA 30030

March 15, 1977

D. WAYNE SMITH
Senior Pastor

*Ros -
Suggest "no"*

Mrs. Rosalynn Carter
The White House
Washington, D. C.

Dear Rosalynn:

The last time I was at the White House, I gave you a list of people who participate in The Dove and The Fish, and asked if it would be possible for this group to meet for breakfast in the White House on either May 27 (Friday) or May 28 (Saturday).

The Dove and The Fish meets once a month and looks at the spiritual and moral conditions of life as they affect Atlanta, the United States and the world.

The Dove and The Fish wants to hold a traveling seminar to Washington, beginning the evening of May 26, when the group will arrive at the Washington Hilton. About 50 to 75 of our group (see attached list for this year's participants) will make this trip.

Bert Lance already has agreed to receive the group at OMB at 9:30 Friday morning. Since he has been a participant since the beginning two years ago, he will brief the group on the work of his office. Sam Nunn is hosting a luncheon for the group on Capitol Hill the same day and will invite other members of the Georgia delegation to be present. Griffin Bell will meet with the group at 2:30 at the Justice Department and tell of his work. A dinner will be held at the Hilton that evening at 7 P.M. and it is our hope that Andy Young will be able to meet with us, but as of now we have no confirmation of this. Andy is one of the founders of The Dove and The Fish and still is on the sponsoring committee.

**Electrostatic Copy Made
for Preservation Purposes**

March 15, 1977

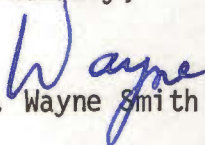
Saturday will be a "free" day for The Dove and The Fish to sightsee in Washington. On Sunday the group will attend church and I feel certain that many will want to attend the same Baptist Church where you and the President attend. I hope that he is teaching Sunday School that morning for if he is, and it is possible for visitors to be there, I know that many would want to hear Jimmy Carter teach. After lunch the group will return to Atlanta.

WSB-TV plans to send along a crew to make a 30-minute documentary for showing on Channel 2. The tentative title of this documentary is "Atlanta Leaders Visit Their Friends in Washington."

If it is possible for you and/or the President to have this group in for breakfast on either the 27th or the 28th, I believe it would be a very helpful thing for all. If this simply is not possible, I would hope that either you or the President, or someone else such as Hamilton Jordan, Jody Powell, etc. could find 15 to 20 minutes to greet this group, either at the White House or at the Hilton Hotel. Of course, The Dove and The Fish would insist on paying for its breakfast if we did eat at the White House.

Thank you for your consideration of this idea.

Sincerely,


D. Wayne Smith

DWS:scp

PARTICIPANTS IN THE DOVE AND THE FISH--1977

William H. Alexander
John Allen

Sam Ayoub

H. Grady Baker

Woody Briscoe
Vernon S. Broyles, Jr.
George Caudell
Richard H. Cecil
Clarence Cooper
Tom Cousins
Joel H. Cowan
Ann A. Crichton
James E. Cushman
Harry Davey
Jasper Dorsey
Nick Eason
A. Reginald Eaves
Jack Etheridge
Milton G. Farris
John Fletcher
J. Lee Friedman
Dr. Marvin Goldstein
James E. Green, Jr.
Edgar M. Grider
Hal Gulliver
Richard Guthman
Chad Hale
Mrs. Margie Pitts Hanes
Phil Heiner
William K. Holstein
Joseph Horsley
Lou Hudson
Dr. Mark Huie

Stanley Humphries

John Keeble
William B. Kennedy
Alan Kiepper
Dr. Martin Luther King, Sr.
Bert Lance
Julian LeCraw
Dr. Nelson McGhee, Jr.
Kay McKenzie
Mal McSwain
Carolyn Mann

Bill Milliken
William A. Mitchell, Jr.

Judge, Criminal Court of Fulton County
Executive Director, Atlanta Inter-Faith
Broadcasters, Inc.
Vice-President and Treasurer, Coca-Cola Company
and Coca-Cola Export Corp.
Senior Vice-President, Power Delivery, Georgia
Power Company
President, Leasing International, Inc.
Pastor Emeritus, North Avenue Presbyterian Church
Director, North Georgia Building Trades Council
President, Cecil and Associates
Judge, Municipal Court of City of Atlanta
Chairman, Cousins Properties, Inc.
President, Aberdeen Village Center
Mayor, City of Decatur, Georgia
President, Cushman Corporation
General Manager, WRNG Radio
Vice-President, Southern Bell Telephone Co.
Chief Jailer, Fulton County Jail
Director of Public Safety, City of Atlanta
Professor, University of South Carolina
Commissioner, Fulton County
Mayor, City of Avondale Estates, Ga.
President, Ahnevant Agency, Inc.
Dentist
Asset Management Dept., C&S National Bank
Urban Training Organization, Inc.
Editor, Atlanta Constitution
City Councilman, Atlanta
Director, Metanoia
Attorney
Attorney, -Long, Aldridge, Heiner, Stevens & Summer
Vice-President, First National Bank of Atlanta
Robert S. Jordan Company
Guard, The Atlanta Hawks
Associate Superintendent, Atlanta Board of
Education
Vice-President of Finance, The Omni
President, Pinestream Marketing Corp.
Director, School for International Studies
General Manager, MARTA
Pastor Emeritus, Ebenezer Baptist Church
Director, Office of Management and Budget
President, Julian LeCraw & Company
Physician
Atlanta 2000
Young Life
Director of Public Information, Atlanta Public
Library
President, Exodus, Inc.
Vice-President, Carter & Associates

Arthur Montgomery	President, Atlanta Coca-Cola Bottling Company
Dr. Harmon Moore	Executive Director, Christian Council of Metropolitan Atlanta
Mrs. Hope Moore	Commissioner, Department of Parks, Libraries, International Affairs, City of Atlanta
Ed Noble	Founder, Lenox Square
Dr. Roderick O'Connor	Professor, School of Business, Georgia Institute of Technology
Jim Pace	Director, Assistance-To-Offenders
A. B. Padgett,	Vice-President, Trust Company of Georgia
Barry Phillips	Attorney-Kilpatrick, Cody, Rogers, McClatchey & Regenstein
Dr. William Pressley	Administrator, Atlanta Historical Society
Mrs. Ken (Billie Ann) Rice	Professor, DeKalb College
Rev. Thomas R. Roddy	Community Minister, North Avenue Presbyterian Church
Herman J. Russell	President, H. J. Russell Company
Fred M. Rutledge	Production Department, Georgia Power Company
Rev. D. Wayne Smith	Pastor, Decatur Presbyterian Church
Mary Stimmel	Director, Public Service, WAGA-TV
John Strickler	Vice-President, National Bank of Georgia
Dan E. Sweat, Jr.	Executive Director, Central Atlanta Progress, Inc.
Dr. Gerald J. Thuesen	Professor, School of Industrial & Systems Engineering Georgia Institute of Technology
Jim Topple	Engineer, Pattillo Construction Company
Ted Turner	Next Year's President, Atlanta Braves
Norman Underwood	Executive Secretary to the Governor of Georgia
Thomas Ventulett	Architect, -Thompson, Ventulett & Stainback
John A. Wallace	Attorney - King & Spalding
Jimmy Washington	City Beverage Company
Oliver Welch	Certified Public Accountant
Hosea Williams	President, SCLC., Atlanta
John Williams	President, Williams Brothers
John C. Wilson	President, Multimart Corporation
Mrs. Ella Yates	Director, Atlanta Public Library
Andrew Young	Ambassador to the United Nations

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for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
X	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
X	WATSON

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THE WHITE HOUSE
WASHINGTON

March 24, 1977

Stu Eizenstat
Bert Lance

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Setting Priorities:
Federal Health Expenditures

cc: Jack Watson

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

ACTION

March 23, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT
BERT LANCE

Stu
BL —

SUBJECT:

Setting Priorities: Federal
Health Expenditures

1. As you have often stressed, our people's health depends as much on proper diet, a clean environment, and safe workplaces as it does on medical care. Yet federal health spending is scattered among many departments with almost no effort to evaluate whether a federal dollar would be better used for a child lunch program, a highway safety initiative, or an occupational health project, as opposed to a medical care program.
2. National health insurance, through pressure for more federal medical care spending, will intensify the need for priorities which permit comparison of medical care expenditures to other health-related spending.
3. The most important challenge for zero based budgeting will be to relate and control expenditures for similar purposes in separate departments. For health expenditures, this challenge can be anticipated if analysis of federal health spending for cost-effectiveness, duplication, and consistency is underway.
4. Programs that affect our health are spread throughout the departments. The concern of each department for its own budget and the existence of bureaucratic rivalries mitigate against a cross-agency evaluation of federal health spending.
5. We therefore recommend that you permit the Domestic Council and OMB to establish a small working group to undertake several cross-agency reviews of federal spending on health-related objectives. The group could review selected preventive health initiatives with potential long-term benefits, such as immunization and fluoridation. The group's goal would be to identify specific cost-effective health programs and to develop techniques for comparing health-related expenditures.

☒ Approve
☐ Disapprove
☐ Discuss

J.C.

**Electrostatic Copy Made
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THE WHITE HOUSE
WASHINGTON
March 23, 1977

The Vice President
Hamilton Jordan
Jody Powell
Jack Watson

The attached is forwarded to
you for your information.

Rick Hutcheson

done

THE WHITE HOUSE
WASHINGTON

Trudy

Copy of Stu / Lance

3/22 Memo. "Setting

Procedures for Health

Expenditures"

Copy to Margo Freeman

in Stu's office

Thank you,

B

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

WASHINGTON

MEMORANDUM TO THE PRESIDENT

FROM: LONDON BUTLER ^{Bo}
DATE: MARCH 24, 1977
SUBJECT: MEETING WITH GEORGE MEANY

In his meeting with you at 4:00pm today, Mr. Meany plans to urge you to continue the established U. S. policy of denying visas to Soviet trade union officials. Mr. Meany's position is that Communist trade unions are not real unions, and that their leaders are simply agents of the State. Mr. Meany does not want the upcoming Belgrade Review Conference to cause the United States to change its visa policy to allow the entry of Communist trade unionists.

In response to your concerns on the subject of visa policy, the State Department has prepared a draft proposal for possible changes in the law. Secretary Vance and the Justice Department have not yet cleared the draft, but it will probably recommend changes which are consistent with Mr. Meany's views.

Nevertheless, the State Department is aware that you may want to go further than State's recommendations, and propose changes in the law which would remove the present specific language denying visas to Communist trade unionists.

It would probably be best for you to respond to Mr. Meany by saying simply that you are acutely sensitive to his position on this issue, and that you will consult with him closely as our policy takes shape.

Mr. Meany and Lane Kirkland met with Secretary Vance on this question March 18.

Mr. Meany may also bring up the subject of U. S. - Soviet Maritime problems. A Memorandum to you from Secretary Vance on this subject is attached.

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THE WHITE HOUSE
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	SCHLESINGER
	SCHNEIDERS
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	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Stu Eizenstat -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Airline Deregulation Bill

3:30 p.m.

THE WHITE HOUSE
WASHINGTON

3-24-77

To Stu -

Check on Section
801 of airline
deregulation bill. We
don't want to lose
involvement in
international route
decisions -

J.C.

Mr. President:

The above is referred to in
Paragraph 2, Page 3 of the
attached memorandum.

Stu

24 Mar 77

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THE DOCUMENT WAS SEEN.

THE WHITE HOUSE
WASHINGTON

March 24, 1977

MEMORANDUM FOR: THE PRESIDENT
FROM: STU EIZENSTAT *Stu*
SUBJECT: Meeting with Alan Boyd

The discussion with Ambassador Boyd will focus primarily on:

- 1) the progress of the US - UK air negotiations
- 2) the actions that may be necessary if no agreement is reached by June
- 3) the relation of the negotiations to Concorde landing rights

A related issue of which you should be aware is the Transatlantic Route Proceeding. This was a decision by the CAB to open transatlantic service to 13 new cities (among them Atlanta and Minneapolis) and to two new carriers, Delta and Northwest. President Ford rejected this decision after the election on the grounds that it would jeopardize our ongoing negotiations with the British. Some, however, interpreted the decision as politically motivated.

The affected carriers and cities have lobbied for a reversal of this decision by you. You apparently have the power to do this. Ambassador Boyd could be very much opposed to this step at this time. I concur with his views. I strongly recommend that you take no action on this complex and controversial question pending further review of the issue.

A longer memo on this very complicated subject is attached.

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THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

March 23, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

STU EIZENSTAT *Stu*
MARY SCHUMAN

SUBJECT:

Transatlantic Route Proceeding

This memo will give you background on the Transatlantic Route Proceeding for your meeting on Thursday with Alan Boyd and Brock Adams about the U. S. - U. K. bilateral negotiations.

The Transatlantic Route Proceeding, decided by the CAB last July, awards U. S. carriers all transatlantic authority for the next 5 years. The decision opened 13 cities to nonstop transatlantic air service for the first time* and added two new U. S. carriers (Northwest and Delta) to those now authorized to fly to Europe.** The decision was returned to the CAB by President Ford because he believed it would adversely affect the bilateral negotiations, and because the Board had failed to demonstrate the economic viability of the new route awards.

* Atlanta, Dallas/Fort Worth, Houston, New Orleans, Tampa, Denver, Kansas City, Minneapolis/St. Paul, Pittsburgh, and St. Louis.

** Delta was authorized to operate between Dallas/Fort Worth, Houston, and Atlanta, on the one hand, and London on the other. Northwest got authority to operate between Seattle, Portland, Los Angeles, Chicago, Detroit, Washington, and New York, on the one hand, and Glasgow, points in Denmark, Norway, Sweden, Finland, and Iceland on the other. Northwest did not seek Minneapolis authority. Minneapolis would be served by TWA. It renewed the certificates of incumbent scheduled carriers (Pan Am, TWA, and National) and awarded them authority at some of the new coterminals.

The British renounced the bilateral treaty because it gave the U.S. too large a share of the market. President Ford believed that approval of the transatlantic decision, which would increase U.S. operating authority, would make negotiations with the British very difficult. Moreover, all new London authority is subject to approval of operating rights by the U.K., and such approval is doubtful given the British position in the negotiations. Most new authority was to London (e.g., to Delta and National), and hence subject to the bilateral.

Contrary to published reports, the CAB is currently considering an order that would defer any Board action, including opening the record for new evidence, pending "further developments in the bilateral negotiations." This information is not public.

The Department of Justice advises that you have the power to rescind President Ford's earlier action within a reasonable time. There is also precedent for rescinding only part of the President's earlier action.

Options

Option I. Recall the Decision and Approve It.

Arguments in Support

1. The decision increases North Atlantic competition, opens 13 new cities to direct European service, and certificates two new carriers in the North Atlantic.
2. The decision resolves a case that has been pending for over three years. If the decision is not approved, the Board may have to re-open the case for new evidence. The unfamiliarity of your three new CAB appointees this year (a Board majority) may further delay its resolution.
3. Approval of the decision would force a more competitive posture in our bilateral negotiations, pressuring the British to allow more routes.

Arguments Against

1. Ambassador Alan Boyd opposes recalling the decision on the grounds that it will adversely affect the bilateral negotiations.

2. Since the decision is so favorable to Minneapolis and Atlanta and the carriers of the region, recall and approval will appear to be politically motivated, especially since President Ford sent the decision back on grounds that are generally perceived as non-political. There are many examples in which Presidential authority was used for political reasons, most recently by President Nixon.

Nixon's action caused the American Bar Association to support repeal of the President's authority. The Cannon/Kennedy deregulation bill has such a provision, but it does not have strong support at this time, and we are opposing it. Recall of this case may prompt charges that the President's authority is again being used for political reasons and may increase support for repeal.

3. All routes to London -- by far the bulk of the new authority in the decision--would have to be approved by the British. Because of the bilateral, approval is unlikely.

4. Although increased competition is desirable on domestic routes, competition may harm American carriers internationally, because many foreign governments provide financial assistance to their carriers, putting U.S. carriers at a competitive disadvantage.

5. The decision increases the number of carriers and cities on the international air system, but the benefits to the consumer are doubtful because the decision cannot allow price competition. Prices are still set by IATA, an international cartel, and the CAB routinely approves those rates. If carriers cannot lower their fares to attract new traffic, they will simply be spreading the same amount of traffic over more flights-- an uneconomic result.

Option II. Recall and Approve Portions of the Decision That Are Not Effected by the Bilateral.

This option, while technically feasible, is extremely complex, because the route certificates of each carrier would have to be completely rewritten to separate out the British from the non-British authority.

Approval of the non-bilateral related portions of the decision would involve the following:

Delta would receive no authority, since its authority is to London.

Northwest would receive immediate approval of Scandinavian service from seven U. S. cities.

(Although Northwest is not authorized to serve Minneapolis, that city would benefit from approval of other Northwest authority. Northwest could, for example, provide Minneapolis residents with one-stop service to Scandinavia, stopping at one point on Northwest's new transatlantic authority, such as Chicago.)

Pan Am would receive no new authority.

TWA would receive authority to provide service from 6 new coterminals to most European and Middle East countries. However, I am advised that it is doubtful that TWA will actually institute service, given its lack of extra planes and its financial status.

By this option, the bilateral negotiations problem is avoided, new cities are open to service, and more competition is permitted.

However, it may be unwise to take such a piecemeal approach to designing the pattern of U. S. service on the transatlantic routes.

In addition, it may be very difficult politically to approve only part of a decision without offending regions of the country who also have a keen interest in the proceedings. Since the Southern routes are all to London, they could not be approved under this option.

Option III. Write a Letter to the Board

You could write a letter to the Board outlining your general policy relating to international aviation and asking for an early decision.

3/24/77 meeting
THE WHITE HOUSE *Boyd/Adams*

US & Dutch. want open skies

*CAB/State make final
decision*

THE PRESIDENT HAS SENT

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MEMORANDUM

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE

WASHINGTON

Meeting 3/24/77.

MEMORANDUM TO THE PRESIDENT

From: Jody Powell

Your 10:45 a.m. appointment is a brief handshaking, say hello session with Gerald Long, managing director for Reuters wire service. He will be accompanied by Maurice Quaintance, Washington bureau chief of Reuters.

I will furnish any needed additional details at our 10:30 a.m. meeting.

THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

COFFEE WITH THE GEORGIA CONGRESSIONAL DELEGATION

Thursday, March 24, 1977

9:00 a.m. (20 minutes)

The Cabinet Room

From: Frank Moore

I. PURPOSE

To meet with the Georgia Congressional Delegation.

II. BACKGROUND, PARTICIPANTS, AND PRESS PLAN

Background: The Georgia Delegation requested this meeting in January. This is the first time the meeting could be arranged. We now need to encourage their support for the Administration.

Participants: The President, Senator Nunn, Representatives Doug Barnard, Jack Brinkley, Billy Lee Evans, Jack Flynt, Bo Ginn, Ed Jenkins, Elliott Levitas, and Larry McDonald.
From the staff: Frank Moore.

Press Plan: White House photographer only.

III. TALKING POINTS

1. You are aware of the difficulties in representing the state from which the President comes. You are sensitive to their problems and will try to ease their burdens to the extent possible.
2. You would appreciate their support of the Administration's programs and policies.

THE WHITE HOUSE
SIGNATURE MUST BE SECURED

TO:

DATE... 3/24/77...

The Honorable Cecil D. Andrus
Secretary of the Interior
Washington, D.C. 20240

NUMBER 204042

TIME REC'D 6:00

RECEIVED BY *Marian S. Luss*

DELIVERED BY *J. White*

RETURN RECEIPT ROOM ~~54 IN O.E.O.B.~~

RICK HUTCHESON

THE WHITE HOUSE
WASHINGTON

*cc Secy
Andrews*

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

FOR STAFFING
FOR INFORMATION
<input checked="" type="checkbox"/> FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND

ENROLLED BILL
AGENCY BILL
Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

CAB DECISION
EXECUTIVE ORDER
Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
<input checked="" type="checkbox"/>	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Secretary Andrus -

The attached was returned in the President's outbox. It is forwarded to you for appropriate handling.

Rick Hutcheson

cc: Tim Kraft

Re: Mining Act of 1872 &
Alaskan Pipeline



THE PRESIDENT'S MESSAGE
THE SECRETARY OF THE INTERIOR
WASHINGTON

March 18, 1977

MEMORANDUM TO THE PRESIDENT

FROM: Secretary of the Interior

SUBJECT: Major Topics for the Week of March 14

The Office of CEQ is pushing to have the bill drafted to amend the Mining Act of 1872. This is one of the priorities we discussed in Plains last December, but I also remember that you told the Cabinet that, "all Administration legislation was to be to Congress by April 1st or wait until next year." In my opinion, this legislation is too complex and politically sensitive to be hastily prepared and introduced without proper ground work being completed on the Hill.

*Can submit
after 4/1
if
necessary*

We are moving ahead with property acquisitions for the Congaree Swamp Park. Senator Hollings may cause us to have to use condemnation proceedings because his constituents won't agree to price.

The Sandhill Crane habitat in Mississippi is being completed with the help of Senator Stennis.

I understand that you will be invited to officially open the valve on the Alaskan Pipeline this Summer or Fall. I would advise against that as your first visit to Alaska should be tied to a park or the environment not to open a pipeline that could leak.

agree

The MESA (Mining Enforcement and Safety Administration) transfer question will not wait for our reorganization in that hearings have been scheduled by Congress for March 28th and 30th. If you have strong feelings, please advise. Otherwise, I will press for retention.

Testimony last week amounted to 2 1/2 hours before the Senate Energy and Natural Resources Committee with 3 hours of preparation.

Cecil D. Andrus
CECIL D. ANDRUS
SECRETARY

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I asked them to meet with Mike, Bert, and me on Monday to discuss the problem. Among other considerations, aluminum wage negotiations are upcoming, and such a price announcement might encourage higher settlements. I am now trying to assemble some facts, but do not yet know enough to make any judgements.

3. Query: Since I am going to see you twice a week, should I continue these reports, or simply use the meetings as an occasion to report.



_____ Continue written reports

_____ Rely on weekly meetings

THE MEMORANDUM WAS SENT.

U. S. DEPARTMENT OF LABOR

OFFICE OF THE SECRETARY

WASHINGTON

March 18, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: SECRETARY OF LABOR, Ray Marshall

SUBJECT: Significant Departmental Activities
March 12-18

TEAMSTERS CENTRAL STATES PENSION FUND

As you already know, the Central States Pension Fund has agreed to meet the government's requirements. Frank Fitzsimmons and the three other "holdover" trustees will resign and all of the Fund's assets will be placed in the hands of outside investment counselors. If these terms are not fully met by April 30th, we intend to go into court. We may initiate court action prior to April 30th, if we do not see genuine progress.

LABOR MANAGEMENT SERVICES ADMINISTRATION

Common Situs Picketing

The House Education and Labor Committee by a vote of 22 to 11 reported out the common situs bill on March 15th. It includes a collective bargaining title and the exemption for small residential projects that is consistent with the Administration's position. A House vote is not expected until the end of the month. I also testified on common situs before the relevant Senate subcommittee on March 17th.

Farmworkers

The long and costly jurisdictional dispute between the United Farmworkers and the Teamsters ended when both parties signed a joint agreement on March 10th. The agreement gives the United Farmworkers sole responsibility for organizing the Nation's farmworkers. Under the agreement, the Teamsters are limited to organizing those agricultural workers who are covered by the National Labor Relations Act.

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Major Negotiations--East Coast Longshoremen

The chances of an East Coast longshoremen's strike have lessened. Talks between the longshoremen and the shipping industry are continuing in New York.

EMPLOYMENT AND TRAINING

Federal Supplemental Benefits

On March 16th, the House Ways and Means Committee approved a bill that would extend the Federal Supplemental Benefits portion of unemployment insurance for a year. The bill is similar to the one that the relevant House Ways and Means subcommittee approved on February 23rd.

Economic Stimulus Package--Comprehensive Employment and Training Act (CETA)

Assistant Secretary Ernie Green testified before the House Subcommittee on Employment Opportunities on March 16th in support of the Administration's bill to extend CETA for an additional year. Negotiations continue between Department of Labor officials and Congressional staff to minimize alterations in the Administration's proposal.

Older Workers Programs

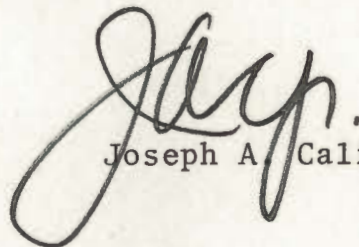
The House Appropriations Committee voted to transfer funding of Department of Commerce programs for older workers to the Department of Labor. These programs would be funded out of an additional \$59.4 million that the full House made available to pay for public jobs for older workers. Senate approval is expected and this will raise the total amount of funds available for older workers to about \$150 million.

OCCUPATIONAL SAFETY AND HEALTH ADMINISTRATION (OSHA)

OSHA has announced that regional hearings on the proposed cotton dust standard will begin in Washington on April 5th. This standard--like most OSHA standards--is expected to be controversial. It is strongly supported by textile workers who contend that exposure to cotton dust causes "brown lung". The textile industry is concerned about the cost of meeting the standard. A related question is whether the proposed standard should be applied to cotton ginning (now considered an agricultural activity) as well as the textile industry. On March 16th, I met with Agriculture Secretary Bob Bergland to discuss a cooperative solution to the question of the status of cotton ginning.

Memorandum for the President
Page Two

- o Regional Office Visit. On Tuesday, March 22, I will visit HEW's New York City Regional Office. I intend to investigate the structure and functions of our regional offices as part of my effort to determine what their future role should be. While in New York City I will also attend a Town Meeting on Welfare Reform, meet with Mayor Beame and have lunch with the New York Times Editorial Board.
- o Reorganization. The Acting Administrator of the new Health Care Financing Administration is meeting this week and next with representatives of national associations and Congressional committees to solicit their views on the design of the new agency. Delegations of authority and reporting relationships have been arranged in an interim manner so as to maintain on-going operations which are vital to state governments and to Medicare beneficiaries.
- o Florida Plan for Vocational Rehabilitation. I will meet with Governor Reubin Askew on Saturday, March 19, to discuss the Governor's request for a waiver of HEW's intention to disapprove the Florida State Plan for Vocational Rehabilitation, effective March 31, 1977. If the State does not have an approvable Plan for Vocational Rehabilitation services by that date, Federal funds will be terminated. We will explore ways to resolve this problem.



Joseph A. Califano, Jr.

d) Tour of the Metropolitan Correctional center, a model detention facility built in high-rise fashion with modern equipment and architectural design at a cost which is less than standard prison construction. The Attorney General personally interviewed a number of illegal aliens who were incarcerated, inquiring about the circumstances of their migration to the United States, their job and family situations, and the extent of equities they may have built in this country. This provided an excellent first-hand look at the roots of the undocumented worker problem.

e) Induction into the American College of Trial Lawyers.

f) Meeting with key personnel from all Justice Department field offices in San Diego, including FBI, INS, DEA, Bureau of Prisons, U.S. Marshal Service, U.S. Attorneys Office and the Border Patrol.

2. Agreement with Canada and the United States

Justice Departments of the United States and Canada signed an Agreement establishing Procedures for Mutual Assistance in the Administration of Justice in connection with recent allegations of illicit acts pertaining to the sales activities in Canada of the Boeing Company.

3. Legislation

Working groups within the Justice Department and with other agencies continue to work towards preparing legislation dealing with various subjects including illegal aliens and electronic surveillance.

4. Detroit School Desegregation Case

After the Supreme Court in the Detroit school case decided that there is no basis for a desegregation remedy, the trial court ordered intra-District desegregation. As part of its order the Court required the local and state boards of education to develop and fund programs designed to enhance educational opportunity within the City of Detroit. This order was affirmed by the Court of Appeals. The state board then sought review by the Supreme Court of that part of the order requiring additional improvements. The Department of Justice filed a friend of the court brief in the Supreme Court this week that the lower courts require additional improvements in order to remedy the present effects of past segregation in public schools.



THE PRESIDENT HAS SEEN.

THE SECRETARY OF THE TREASURY

WASHINGTON 20220

March 18, 1977

MEMORANDUM TO THE PRESIDENT

SUBJECT: Highlights of Treasury Activities

I testified before the Senate Banking Committee this week on a bill that provides criminal penalties for overseas bribery and requires greater disclosure to the SEC of ownership of U.S. corporations. I said the Administration supports criminalization of bribery but pointed out several provisions of the bill which might make enforcement difficult. The Committee has requested language from the Administration which could help overcome the difficulties, and an interagency group is now working on it. I opposed the part of the bill requiring greater disclosure of corporate ownership, mainly because it would yield considerably more paperwork than useful information.

Our negotiators agreed at Vienna to pledge \$2.4 billion to the fifth replenishment of the International Development Association, the concessionary window of the World Bank ("IDA V"). This U.S. contribution would be made in three annual installments, of \$800 million each, during FY 1978-1980.

The U.S. contribution is of course subject to both authorization and appropriation by the Congress. To make the replenishment effective, we will have to deliver later this year the three-year authorization of \$2.4 billion and the first year's appropriation of \$800 million. A major effort lies ahead if we are to fulfill our pledge.

The House voted on Wednesday to restore \$40 million of our request to make up past U.S. arrearages in the Inter-American Development Bank, which had been cut in the Appropriations Committee. Appropriations Subcommittee voted on Thursday to restore only \$20 million, so we are still \$124 million short; Chairman Inouye rejected Senator Chiles' effort to make a full restoration.

In addition, our \$55 million request for back payments to IDA got strong support (234-171) after a spirited floor debate. Congressman Charles Wilson of Texas again led our effort, with strong support from Dave Obey of Wisconsin, Paul Simon of Illinois, and Silvio Conte of Massachusetts.

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THE PRESIDENT HAS CHosen.
DEPARTMENT OF AGRICULTURE
OFFICE OF THE SECRETARY
WASHINGTON, D. C. 20250

March 18, 1977

MEMORANDUM TO THE PRESIDENT

THROUGH Jack Watson
Secretary to the Cabinet

SUBJECT: Weekly Report

Congress. We held an informal meeting on the Hill with Democrats from the House Agriculture Committee. The 3-hour discussion of problems, complaints, (few, thus far), and items of mutual interest was invaluable and is highly recommended for other Cabinet members with their appropriate committees. Reaching out to Congress was a clear and appreciated signal.

Confirmation. Carol Foreman's confirmation is not out of the woods. Initially, there is solid GOP opposition and two possible defections from our side (Melcher and Zorinsky). We are working with the majority and minority leadership to solidify support and diminish opposition. Governor Exon is helping with Zorinsky. We hope to settle the matter without the need for White House intervention.

Drought. The first meeting of the Intradepartmental Task Force on Drought Problems has been held. Publications to help farmers reduce water consumption are in stock and are being distributed. We are working with the National Weather Service to provide better weather information to farmers and ranchers.

Insulation. The first REA/FmHA weatherization loan authorization will be signed Tuesday, March 22.

FmHA. The simplified and standardized forms for seeking and administering Farmers Home Administration programs will be ready this week.

Chemicals. A wood preservative used extensively in the Midwest is causing meat contamination. We are working with State authorities to provide what assistance we can, but we are emphasizing the problem can not be passed on to the Federal Government.

BOB BERGLAND

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THE PRESIDENTIAL EMBLEM

THE SECRETARY OF HOUSING AND URBAN DEVELOPMENT
WASHINGTON, D. C. 20410

March 18, 1977

C

100-100000-156

RK

encl

MEMORANDUM FOR: The President

SUBJECT: Weekly Report of Major Departmental
Activities

The following are brief descriptions of significant activities at the Department of Housing and Urban Development.

Cancellation of Special Weather and Fuel Crisis Policies. Effective today, I have terminated the special weather/fuel crisis housing assistance policies adopted in early February. However, the Department will continue to accept defaulted single family properties under the mortgage insurance programs without requiring that owners or tenants vacate the units.

Processing Assisted Housing Units. HUD's Office of Housing has underway a major effort to process all Section 8 projects. Before April 1, expediting teams will be dispatched from Central Office and Regional Offices to assist fifteen field offices that need immediate technical assistance in order to process some 25,000 new construction and 11,000 existing housing units.

Removal of Obsolete Issuances. We have completed a study, in conjunction with the President's Paperwork Reduction Program, to identify all obsolete housing issuances and thereby reduce the amount of printed material and paperwork. The study identified 144 obsolete issuances, consisting of 324 pages of printed material, which are to be cancelled.

Disapproval of Metropolitan Discretionary Application from Freeport, Texas. On March 17, we disapproved the FY 1977 community development block grant discretionary application from the City of Freeport, Texas. The disapproval -- the first of this Administration -- was a result of the community's unwillingness to provide housing assistance for lower income families. The Housing Assistance Plan submitted by the City as part

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of their block grant application made no provision for assistance to meet these stated housing needs of 655 lower income households, and a City Council resolution stated that the City would "reject" any aid in providing housing under Federal assistance programs.

Interagency Coordination Training. This week, some 50 HUD field office representatives attended a 3-day training session on Interagency Coordination. Representatives of 8 Federal agencies made presentations on their programs, along with representatives from the cities of Chicago, Illinois and Bridgeport, Connecticut. The training session focused on the interrelationships between community development and housing programs and discussions on how Federal and private actions can be used to address inner city economic problems.

Complaint "Hot Line". HUD's Fair Housing and Equal Opportunity staff reports a marked increase in the use of the toll-free "hot line" by citizens who, in addition to complaining about alleged discriminatory housing practices, are seeking solutions to problems of increased rent resulting from higher fuel costs, non-availability of housing for low and middle income families, and related matters. Although this increased activity is due in large measure to media promotion and public service announcements, we believe that the President's new policy of bringing the government and the people closer has increased the use of the Complaint "hot line".

Energy Conservation Standards for New Buildings. HUD staff met with the Energy Committee of the National Governors' Conference to describe the Department's plan for implementation of the Energy Conservation Standards for New Buildings Act of 1976. The main concern of the States was that we assure a smooth transition from the Federal Energy Agency State Grant Program, which includes State-wide thermal standards for new and existing buildings. Similar discussions have been held with local officials through the National Association of County Officials and the League of Cities.

Information on Public Service Employment. A notice has been sent to all Public Housing Agencies (PHAs) to inform them of the President's proposals for expansion of public service employment. The Notice urged that PHAs maintain close contact with prime sponsors of local employment programs and emphasized the potential for quick and productive employment of public housing tenants.

Handicapped. On Wednesday I met with representatives of handicapped citizens and HUD staff working on housing for the handicapped, and heard their concern that the government cease segregating the handicapped. It is my intention to improve HUD's activities relating to the handicapped. The group was very pleased by what they said was the first meeting ever with a Secretary of HUD.

Speaking Engagement. On Thursday I spoke to some 200 members of the National Newspaper Publisher's Association, which represents most of the Black-owned newspapers in the country. My theme was the need to develop a national strategy to encourage reinvestment in America's cities and to develop a "new urban partnership" among the private sector, the Federal and local governments, and neighborhoods, and I explained our Urban Development Action Grants proposal.

Solar Energy Grants. HUD and ERDA are preparing to make a joint announcement of a \$5 million grant program to pay half the cost of installing solar hot water heating units in 10,000 single-family residences. A press release is being prepared and we are discussing with your staff the possibility that the announcement might come from the White House.

Flood Insurance Sales. We expect to sell the one millionth Federal Flood Insurance policy, either next week or the week after, bringing total coverage to over \$25 billion. We are discussing how this event will be handled, given the desirability, as well as statutory requirement, that we inform the public about the program.

Upcoming Events.

- o On Sunday, March 20, I will appear on ABC's Issues and Answers.
- o On Tuesday, March 22, I will testify (10:00 a.m., Room 2362, Rayburn Building) before the House Appropriations Committee on fiscal 1978 budget.

- o On Wednesday, March 23, Under Secretary-designate Jay Janis, Assistant Secretary-designate Robert Embry (Community Planning and Development) and Carl Riedy of Legislative Affairs will meet with ten big city mayors to enlist their support for the new Community Development Block Grant legislation.

Patricia Roberts Harris
Patricia Roberts Harris

THE PRESIDENT WAS SEEN.



Office of the Attorney General
Washington, D. C. 20530

277 MAR 18 PM 5 34

Re: Principal activities of the Department
of Justice for the week of March 14 -
March 18

1. Trip to San Diego

The Attorney General spent Tuesday and Wednesday (March 15 and 16) in San Diego engaged in a number of activities:

- a) Address to the American College of Trial Lawyers on plans for improving the delivery of justice at all levels. The catalyst for the planning and programs in this area will be Daniel Meador, Assistant Attorney General for the newly created Office for Improvements in the Administration of Justice. Plans in this field include: merit selection of federal judges; reducing litigation delays due to discovery procedures; study of modification of class action rules; expanding the role of federal magistrates to relieve the caseload on federal district courts; development of Neighborhood Justice Centers to provide an alternative to courts for the settlement of many disputes; exploration of arbitration as a means of dispute resolution; increasing the trial capacity of the Justice Department, including an increase in prosecution of fraud against the government; addition of accountant-investigators at the FBI.
- b) Address to the National District Attorneys Association concerning general programs, policies, and reorganization of the Department.
- c) Meeting with Mayor Pete Wilson of San Diego concerning the control of illegal immigration from Mexico and border crime.

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THE PRESIDENT HAS SEEN

THE WHITE HOUSE

WASHINGTON

March 18, 1977

MEMORANDUM FOR:

THE PRESIDENT

FROM:

JIM SCHLESINGER

SUBJECT: "Weekly Activities Report

Department of Energy

- Republican Senators hope to delay passage of the DOE bill until they can review your comprehensive energy plan of April 20th;
- New and revised initiatives will shortly be submitted to you. Also, legislation for implementing approved initiatives has been drawn;
- Recommendations for meetings with you and key Congressional Members, Labor leaders, and consumer groups prior to the April 20th energy message are ready for your consideration;
- Standards are being developed for new and existing commercial and residential buildings.

Public Participation in Energy Policy Formulation

- Response to public request for written comments for energy policy input has reached 11,000;
- Five of the twenty-two Mini-Conference meetings have been conducted by the Energy Policy and Planning Staff. Attending these Conferences have been representatives of consumers, unions, builders, architects, city planners, coal producers and Public Utility Commissions.

Federal Energy Administration

- Eight of the ten FEA sponsored Town Meetings have been conducted in Dallas, Seattle, San Francisco, New York, Philadelphia, Boston, Atlanta and Kansas City. Preliminary reports indicate that speaker registration is high and public and media interest is favorable;

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- ° In coordination with the Federal Power Commission, provided Jack Watson with an overview of electrical problems relating to the water shortage in the West;
- ° Transmitted to the Congress Energy Action Number 11, requesting retention of the provision to escalate the legal composite price of crude oil at a rate of 10% per year.

Energy Research and Development Administration

- ° ERDA and EPA have signed a letter of intent to establish a jointly-funded Regional Energy Environmental Information Center in Denver to provide a regional focal point for the transfer, exchange, collection and dissemination of energy-related environmental information pertinent to the ten State Rocky Mountain Region;
- ° Two major Solar, Geothermal and Advanced Energy Systems activities were conducted in Maine and Idaho with the purpose of strengthening relations with State and local energy officials. Both sessions emphasized the need for cooperation in establishing Federal and State priorities for resource development and encouraged State contributions to ERDA solar and geothermal program planning.

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Charlie Schultze

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Weekly Reports

THE PRESIDENT HAS SEEN.

THE CHAIRMAN OF THE
COUNCIL OF ECONOMIC ADVISERS
WASHINGTON

cc
T. Schultze
J

March 18, 1977

11 3 54

MEMORANDUM FOR THE PRESIDENT

From: Charlie Schultze ^{CLS}

Subject: CEA Weekly Report

1. EPG Review of Regulations with Major Economic Impact

On Wednesday of this week the EPG approved a CEA proposal to establish a subcommittee which would review the economic consequences of agency regulations that had a major impact on the economy. Detailed procedures were to be worked out by our staffs. By Thursday morning someone had given the New York Times a copy of the proposal and various supporting memoranda. The resulting story in the Times left out the following critical facts:

- o throughout the entire government only the 15 - 20 most important regulations would be reviewed each year; we do not intend to create a new maze of procedures;

- o the EPG role would be advisory; it could not overrule Cabinet or agency head decisions.

Inevitably, outside groups began to protest vigorously that the new procedures would gut and delay health, safety, and other regulations, and anonymous government officials were quoted about what a terrible decision this was.

Clearly leaks can't be stopped and once a decision like this has been made, the public should be informed. But it might be worthwhile for you to suggest at the next Cabinet meeting that Cabinet officers should caution their subordinates against using these kinds of tactics to press their case.

2. Aluminum Price Increases

Bert Lance and I received calls from the Chairman of the Board and the President of Alcoa. They plan to raise prices on aluminum ingot by 8.3 percent next Wednesday.



**Electrostatic Copy Made
for Preservation Purposes**

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

FOR STAFFING
FOR INFORMATION
✓ FROM PRESIDENT'S OUTBOX
LOG IN/TO PRESIDENT TODAY
IMMEDIATE TURNAROUND

ENROLLED BILL
AGENCY BILL
Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

CAB DECISION
EXECUTIVE ORDER
Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

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	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
✓	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Hamilton Jordan -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Jim King

Re: Appointment of Robert Derzon
as Health Care Finance
Administrator

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
		COSTANZA
		EIZENSTAT
	<input checked="" type="checkbox"/>	JORDAN
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		WATSON

	FOR STAFFING
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THE PRESIDENT HAS SEEN.

THE WHITE HOUSE
WASHINGTON

March 23, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: HAMILTON JORDAN *HJ*
SUBJECT: Appointment of Robert Derzon as Health Care
Finance Administrator

In the attached memorandum Joe Califano has recommended the appointment of Robert Derzon, Director of the University of California Hospital and Clinics, for a new HEW position, Health Care Financing Administrator.

Derzon is acceptable to most groups concerned with this area, and Peter Bourne considers him to be very good.

I recommend therefore that you approve Joe's appointment of Robert Derzon for this position.

Approve ✓

Disapprove _____

Discuss _____

JC
Electrostatic Copy Made
for Preservation Purposes



THE SECRETARY OF HEALTH, EDUCATION, AND WELFARE
WASHINGTON, D. C. 20201

MAR 19 1977

MEMORANDUM FOR THE PRESIDENT

As part of the reorganization of the Department of Health, Education, and Welfare, a new organization, to be known as "The Health Care Financing Administration," was created. The bureaus and offices concerned with oversight of Medicaid and Medicare, and with related quality assurance programs, have been consolidated into the new administration, which reports directly to me.

For the position of Health Care Financing Administrator, I intend to appoint Mr. Robert Derzon, Director of the University of California Hospital and Clinics.

Mr. Derzon is one of the most effective hospital administrators in the country and has gained broad experience over the past 20 years in a variety of hospital and health service settings. He is ideally suited for the Administrator of the Health Care Financing Administration, since the largest share of medicaid and medicare funds is dispersed to hospitals. His technical training will enable him to play a significant role in the cost containment task force while his hospital experience will make him sensitive to issues of goals and controls involving hospitals and nursing homes.

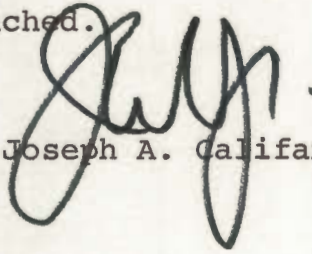
We first became aware of Mr. Derzon through the extensive search for an Assistant Secretary for Health in which he came highly recommended by doctors, scientists and others throughout the country concerned with health care. After careful consideration, including discussions with Mr. Derzon, it was agreed that his experience would be more useful in the Health Care Financing Administration.

In the process of considering Mr. Derzon for the two positions, his name was discussed with Senator Cranston (California), Congressman Burton (San Francisco) and the House and Senate Health Subcommittees Chairmen, Paul Rogers and Edward Kennedy. We also checked with the Offices of Mayor Beame and Governor Carey, since his previous work was in New York. All okay the appointment and those who know him personally strongly support it.

The highlights of his career are --

- Born in Milwaukee, 1930 and trained at Dartmouth (BA 1953), The Tuck School of Business Administration (MB in 1954) and the University of Minnesota Program in Hospital Administration.
- Administrative Assistant, Rhode Island Hospital 1955-56
- Assistant, later Associate Administrator, University Hospital, New York University Medical Center 1957-66
- Special Assistant to the Director of New York University Medical Center 1964-66
- First Deputy Commissioner of Hospitals, New York 1966-70
- Lecturer, New York University School of Public Administration 1963-67
- Clinical Associate, University of Chicago Program in Health Care Administration 1972 - Present
- Assistant Professor, Preventive Medicine, New York University School of Medicine
- Member, Steering Committee, Social Security Studies, Institute of Medicine, National Academy of Sciences
- Chairman, Council on Teaching Hospitals, American Association of Medical Colleges 1974
- Member Committee on Health Care for the Disadvantaged, American Hospital Association

A more detailed resume is attached.


Joseph A. Califano, Jr.

RESUME

ROBERT A. DERZON

Director of Hospitals and Clinics
University of California San Francisco
San Francisco, California 94143
(415) 666-1401

6 Dawn Place
Mill Valley, California 94941
(415) 383-0766

PERSONAL

Born : Milwaukee, Wisconsin, December 30, 1930
Wife : Margo Harris
Children: James, Andrea, and Michael

EDUCATION

Dartmouth College, Hanover, New Hampshire A.B., 1953
Amos Tuck School of Business Administration, Dartmouth College M.B.A., 1954
University of Minnesota Program in Hospital Administration 1955

PROFESSIONAL EXPERIENCE

University of California San Francisco	Director of Hospitals and Clinics	1970-present
	Lecturer in Ambulatory and Community Medicine	1970-present
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	Associate Administrator	1962-1966
	Assistant Administrator	1957-1962
University of Minnesota	Research Associate and Kellogg Foundation Fellow	1956-1957
Rhode Island Hospital, Providence	Administrative Assistant	1955-1956

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University of Chicago Program in Health Care Administration	Clinical Associate	1972-present

University of Minnesota Program in Hospital and Health Care Administration	Preceptor	1960-present
New York University School of Medicine	Assistant Professor of Preventive Medicine	1960-1970
University of Michigan Program in Hospital Administration	Preceptor	1966-1968 1964
University of Missouri Program in Health Care Administration	Preceptor	1967-1970
New York University School of Public Administration	Lecturer	1963-1967
Columbia University School of Administrative Medicine, Program in Continuing Education	Lecturer	1964-1966
Skidmore College School of Nursing	Lecturer	1962-1964
Brooklyn College School of Nursing	Lecturer	1960-1965

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Association of American Medical Colleges

Presentation: "House Staff Bargaining--The New York Experience", Annual Meeting of the Council on Teaching Hospitals Nov. 1968

Presentation: "The New York City Health and Hospitals Corporation--A Contribution to New Management Structures for Public Hospitals", Council on Teaching Hospitals, Cincinnati Oct. 1969

Member: Administrative Board of the Council on Teaching Hospitals 1970-1975

Chairman: Special Committee on Public Law 92-603 1973-1974

Chairman: Council on Teaching Hospitals 1974

Secretary-Treasurer of the Association 1974

Presentation: "Medical America and the California Nightmare, 1968--Armageddon", Annual Meeting of the Association, Washington, D.C. Nov. 1975

Presentation: "What Happens When Surgery is Scheduled and Only the Patient Shows Up?", Annual Meeting of the Group on Public Relations, Washington, D.C. Nov. 1975

Member: Special Task Force on Minority Student Opportunities in Medicine 1976-present

ACTIVITIES IN PROFESSIONAL ORGANIZATIONS (continued)

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Member: Committee on Patient Care 1972-1973

Trustee of the Association 1972-1975

Member: Committee on Medical Staff and Trustees 1974-present

Member: Committee on Hospital Regulatory Issues 1976

Member: Committee on Research and Development 1975-1976

Member: Health Facilities Planning and Licensure Committee 1975-1977

National Academy of Sciences/Institute of Medicine

Member: Steering Committee on Social Security Studies 1974-present

Speaker: Social Security Studies 1976-present

Member: ad hoc Committee on Computerized Axio-Tomographic Scanners 1977

Member: Advisory Committee on Graduate Medical Education 1977-present

ACTIVITIES RELATED TO HEALTH PLANNING BODIES

Vice Chairman, Advisory Council to the California Health Facilities Commission (formerly, California Hospital Commission) 1972-present

Member, Board of Directors, Bay Area Comprehensive Health Planning Council 1974-1977

ACTIVITIES RELATED TO HEALTH PLANNING BODIES (continued)

Member, Special Task Force on Cardiac Catheterization and Coronary Surgery, Bay Area Comprehensive Health Planning Council	1975-1976
Member, Committee on Health Facilities and Services, San Francisco Comprehensive Health Planning Council	1974-1975

CONSULTING AND OTHER PROFESSIONAL AND ACADEMIC ACTIVITIES

Steering Committee, Public Health Service Project 110-68-169, "The Relative Professional Costs of Medical Care Under Affiliation Contracts with New York City".	
New York City Board of Standardization	1966-1970
Official Alternate for Commissioner of Hospitals (all boards, commissions, councils, and committees)	1966-1970
Committee on Health Care Financing, Health and Hospital Planning Council of Southern New York, New York City	1967-1970
Mayor's Task Force on New York City Health and Hospitals Corporation	1968-1970
Expert Panel, Health Services and Research Committee, Institute for Interdisciplinary Studies, University of Minnesota	1970
Chairman, Educational Policy Advisory Committee, University of Minnesota Program in Health Care Administration	1969-1971
Committee Member, University of California Ten Year Health Science Planning Committee	1971
Consultant, Model Cities, Kansas City, Missouri	1971
President, University of Minnesota Program in Health Care Administration, Alumni Association	1972
University of California Program in Continuing Education. The Education of Nursing Home Administrators	1972
Health Staff Seminar Program, The George Washington University, Washington, D. C.	1972-present
Panel member, Josiah Macy, Jr. Foundation, Arden House Conference on the Medical Center and the Metropolis	1973
Cuayahoga County Commission on Cleveland's Public Hospitals	1973
Health Policy Center, University of California, San Francisco	1973-present
Cost of Living council, Washington, D. C.	1973-1974

CONSULTING AND OTHER PROFESSIONAL AND ACADEMIC ACTIVITIES (continued)

Delegate, 5th Panamerican Conference on Medical Education, Council of Panamerican Federation of Association of Medical Schools, Venezuela	Nov. 1974
Member, Advisory Panel on National Health Insurance to the Subcommittee on Health of the Committee on Ways and Means, Washington, D.C.	1975
Panelist, Winter/Spring Program, Hospital Public Relations Association of Northern California, "Hospitals and Their Communities: Allies or Adversaries"	Mar. 1976
Consultant, National Center for Health Services Research, DHEW, PHS, Health Resources Administration	Apr. 1976
Consultant, Pahlavi University School of Medicine, Shiraz, Iran	Apr. 1976
Participant, Committee Seminar on Control of Health Care Costs, Senate Budget Committee, United States Senate, Washington, D.C.	Mar. 1977

INVITED PRESENTATIONS

The Tale of all Citiz e s--Health CAre in Distress. New England Hospital Assembly. Boston	Mar. 1968
Health Care Delivery in the 1970's From the Perspective of Government. Alumni Institute, University of Minnesota Program in Hospital Administration. Minneapolis	June 1969
The Public Hospital Role in the Delivery of Urban Health Services. Institute for Interdisciplinary Studies, University of Minnesota. Minneapolis	Sept. 1969
The Public Hospitals in Transition. United Hospital Fund. New York	Oct. 1969
Cost Controls and Reimbursement Formulas--A Hospital Nightmare. University of Chicago School of Business Administration. Chicago	Oct. 1969
Opportunities for Health Care Administrators in Public Service. Association of Program in Hospital Administration. Chicago	Dec. 1969
Alumni Participation in Curriculum Review and Other Facets of Programs in Health Care Administration. Association of Program in Hospital Administration. Gainesville, Fa.	Dec. 1969
Cities in Social Transition--The Health Care Equation. Minneapolis Public Welfare Association. Minneapolis	Mar. 1970
Keynote Address, P.L. 92-603, University of Washington Graduate Program in Health Care Administration. Seattle	Apr. 1970
"Should the Pharmacists' Role be Redefined?" HEW Conference on the Challenge to Pharmacy in the 1970's. San Francisco	Sept. 1970

INVITED PRESENTATIONS (continued)

Collective Bargaining with House Staff Associations. Institute of Industrial Relations. Berkeley, Ca.	Jan. 1971
The American Hospital Story--All the News That's Fit to Print and That Which Isn't. Western Society of Public Information Officers. Berkeley, Ca.	May 1971
Information Processing in Tomorrow's Hospitals. Presented to Hospital Information Systems--Decisions for the 70's. University of California San Francisco.	Jan. 1972
Consumer Involvement in Health Services. California Public Health Association. San Francisco	June 1972
The University in the 70's--The Impact of Changing Circumstances. All-University Faculty Conference. Santa Cruz, Ca.	Mar. 1973
Health CARE in the 1970's--In Evolution or Revolution? Keynote to the 27th Annual Conference of Western Section of Medical Group Management Association. Monterey, Ca.	June 1973
The Impact of Public Law 92-603 on the Public Hospital. American Health Congress. Chicago	Aug. 1973
Undergraduate Medical Education: Elements-Objectives-Costs. American Health Congress. Chicago	Aug. 1973
External Regulations--An Aspect of National Health Insurance Legislation. University of Washington Alumni Association. Seattle	June 1974
Education for Health Administrators--Utilizing the Post-Graduate. American Health Congress. Chicago	Aug. 1974
Hospital Finance--A Changing Environment. Keynote address to American Hospital Association Institute on Financial Management for Hospital Administrators. San Francisco	Oct. 1974
Provisions of Health Care in the United States--A Mid 70's Personal Viewpoint. Kings Fund Seminar for Administrators. London	June 1975
Health Facility's Reaction to P.L. 93-641 Regulations. National Association of Regional Medical Programs, Inc. San Diego, Ca.	Sept. 1975
Administrative Relationships Between Academic Health Sciences Centers and University Hospitals, Affiliated Hospitals and Ambulatory Care Centers. Annual Meeting of the Association of Academic Health Centers. The Tamarron, Denver	Oct. 1976
Medicare-Medicaid Reimbursement Policies: Report of a Study Conducted by the Institute of Medicine. Presented in part at the Annual Meeting of the American Academy of Ophthalmology. Las Vegas	Oct. 1976

INVITED PRESENTATIONS (continued)

- State Rate Regulation: A solution or increasingly part of the problem? Western Regional Conference of the American College of Hospital Administrators. Los angeles Nov. 1976
- Toward a University System of Financing Care and Education. Presented at the State University Seminar sponsored by the Commission on Public-General Hospitals. Minnesota Feb. 1977

PUBLICATIONS AND REPORTS

- Derzon, Robert A.: A Management Curriculum for Programs in Health Care Administration. A report prepared for James Hamilton, Director of Program in Hospital Administration and the Kellogg Foundation. Minneapolis. 1956
- Derzon, Robert A.: The Goldwater Memorial Hospital--Prospects for Affiliation. A report prepared for New York University Medical Center. New York. 1961
- Derzon, Robert A.: Public Utility Aspects of Hospital Regulation. Proceedings of the 3rd Alumni Institute. St. Louis University. St. Louis. 1968
- Derzon, Robert A.: Creating the Conditions for Change. Portions of a monograph on the Public Hospital's Role in the Delivery of Urban Health Services. Institute for Interdisciplinary Studies. Minneapolis. 1970
- Derzon, R.A.: The Politics of Municipal Hospitals. Politics of Health, p. 132-55. Medcom Press, New York. 1972
- Derzon, Robert A.: Should the Pharmacist's Role be Redefined?" The Challenge of Pharmacy in the 1970's. HEW Publication. 1973
- Derzon, Robert A.: Administrative Relationships with the University Hospitals, Affiliated Hospitals, Ambulatory Centers. (Abstract) Proceedings of 1976 Annual Meeting, Association for Academic Health Centers. 1976.

OTHER PROFESSIONAL AND ORGANIZATIONAL AFFILIATIONS

~~American Public Health Association~~
Commonwealth Club of California

THE WHITE HOUSE

WASHINGTON

Date: March 21, 1977

MEMORANDUM

FOR ACTION:

Hamilton Jordan

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

Health Care Financing Admin

SUBJECT: Memo to the President from Secretary Califano 3/19/77 re
Appointing Mr. Robert Derzon as Director of the University
of California Hospital and Clinics.

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 11:00 A.M.

DAY: Wednesday

DATE: March 23, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE
WASHINGTON

*Done: Robert
Kargon
as Dir.
of U.S. Co.
Hospital +
Clinic*

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A more detailed resume is attached.

Joseph A. Califano, Jr.

Joseph A. Califano, Jr.

RESUME

ROBERT A. DERZON

Director of Hospitals and Clinics
University of California San Francisco
San Francisco, California 94143
(415) 666-1401

6 Dawn Place
Mill Valley, California 94941
(415) 383-0766

PERSONAL

Born : Milwaukee, Wisconsin, December 30, 1930
Wife : Margo Harris
Children: James, Andrea, and Michael

EDUCATION

Dartmouth College, Hanover, New Hampshire	A.B., 1953
Amos Tuck School of Business Administration, Dartmouth College	M.B.A., 1954
University of Minnesota Program in Hospital Administration	1955

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Member: Health Facilities Planning and Licensure Committee 1975-1977

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Panel member, Josiah Macy, Jr. Foundation, Arden House Conference on the Medical Center and the Metropolis	1973
Cuayahoga County Commission on Cleveland's Public Hospitals	1973
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Cost of Living council, Washington, D. C.	1973-1974

CONSULTING AND OTHER PROFESSIONAL AND ACADEMIC ACTIVITIES (continued)

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Consultant, National Center for Health Services Research, DHEW, PHS, Health Resources Administration	Apr. 1976
Consultant, Pahlavi University School of Medicine, Shiraz, Iran	Apr. 1976
Participant, Committee Seminar on Control of Health Care Costs, Senate Budget Committee, United States Senate, Washington, D.C.	Mar. 1977

INVITED PRESENTATIONS

The Tale of all Citiz e s--Health CARE in Distress. New England Hospital Assembly. Boston	Mar. 1968
Health Care Delivery in the 1970's From the Perspective of Government. Alumni Institute, University of Minnesota Program in Hospital Administration. Minneapolis	June 1969
The Public Hospital Role in the Delivery of Urban Health Services. Institute for Interdisciplinary Studies, University of Minnesota. Minneapolis	Sept. 1969
The Public Hospitals in Transition. United Hospital Fund. New York	Oct. 1969
Cost Controls and Reimbursement Formulas--A Hospital Nightmare. University of Chicago School of Business Administration. Chicago	Oct. 1969
Opportunities for Health Care Administrators in Public Service. Association of Program in Hospital Administration. Chicago	Dec. 1969
Alumni Participation in Curriculum Review and Other Facets of Programs in Health Care Administration. Association of Program in Hospital Administration. Gainesville, Fa.	Dec. 1969
Cities in Social Transition--The Health Care Equation. Minneapolis Public Welfare Association. Minneapolis	Mar. 1970
Keynote Address, P.L. 92-603, University of Washington Graduate Program in Health Care Administration. Seattle	Apr. 1970
"Should the Pharmacists' Role be Redefined?" HEW Conference on the Challenge to Pharmacy in the 1970's. San Francisco	Sept. 1970

INVITED PRESENTATIONS (continued)

- Collective Bargaining with House Staff Associations. Institute of Industrial Relations. Berkeley, Ca. Jan. 1971
- The American Hospital Story--All the News That's Fit to Print and That Which Isn't. Western Society of Public Information Officers. Berkeley, Ca. May 1971
- Information Processing in Tomorrow's Hospitals. Presented to Hospital Information Systems--Decisions for the 70's. University of California San Francisco. Jan. 1972
- Consumer Involvement in Health Services. California Public Health Association. San Francisco June 1972
- The University in the 70's--The Impact of Changing Circumstances. All-University Faculty Conference. Santa Cruz, Ca. Mar. 1973
- Health Care in the 1970's--In Evolution or Revolution? Keynote to the 27th Annual Conference of Western Section of Medical Group Management Association. Monterey, Ca. June 1973
- The Impact of Public Law 92-603 on the Public Hospital. American Health Congress. Chicago Aug. 1973
- Undergraduate Medical Education: Elements-Objectives-Costs. American Health Congress. Chicago Aug. 1973
- External Regulations--An Aspect of National Health Insurance Legislation. University of Washington Alumni Association. Seattle June 1974
- Education for Health Administrators--Utilizing the Post-Graduate. American Health Congress. Chicago Aug. 1974
- Hospital Finance--A Changing Environment. Keynote address to American Hospital Association Institute on Financial Management for Hospital Administrators. San Francisco Oct. 1974
- Provisions of Health Care in the United States--A Mid 70's Personal Viewpoint. Kings Fund Seminar for Administrators. London June 1975
- Health Facility's Reaction to P.L. 93-641 Regulations. National Association of Regional Medical Programs, Inc. San Diego, Ca. Sept. 1975
- Administrative Relationships Between Academic Health Sciences Centers and University Hospitals, Affiliated Hospitals and Ambulatory Care Centers. Annual Meeting of the Association of Academic Health Centers. The Tamarron, Denver Oct. 1976
- Medicare-Medicaid Reimbursement Policies: Report of a Study Conducted by the Institute of Medicine. Presented in part at the Annual Meeting of the American Academy of Ophthalmology. Las Vegas Oct. 1976

INVITED PRESENTATIONS (continued)

- State Rate Regulation: A solution or increasingly part of the problem? Western Regional Conference of the American College of Hospital Administrators. Los angeles Nov. 1976
- Toward a University System of Financing Care and Education. Presented at the State University Seminar sponsored by the Commission on Public-General Hospitals. Minnesota Feb. 1977

PUBLICATIONS AND REPORTS

- Derzon, Robert A.: A Management Curriculum for Programs in Health Care Administration. A report prepared for James Hamilton, Director of Program in Hospital Administration and the Kellogg Foundation. Minneapolis. 1956
- Derzon, Robert A.: The Goldwater Memorial Hospital--Prospects for Affiliation. A report prepared for New York University Medical Center. New York. 1961
- Derzon, Robert A.: Public Utility Aspects of Hospital Regulation. Proceedings of the 3rd Alumni Institute. St. Louis University. St. Louis. 1968
- Derzon, Robert A.: Creating the Conditions for Change. Portions of a monograph on the Public Hospital's Role in the Delivery of Urban Health Services. Institute for Interdisciplinary Studies. Minneapolis. 1970
- Derzon, R.A.: The Politics of Municipal Hospitals. Politics of Health, p. 132-55. Medcom Press, New York. 1972
- Derzon, Robert A.: Should the Pharmacist's Role be Redefined?" The Challenge of Pharmacy in the 1970's. HEW Publication. 1973
- Derzon, Robert A.: Administrative Relationships with the University Hospitals, Affiliated Hospitals, Ambulatory Centers. (Abstract) Proceedings of 1976 Annual Meeting, Association for Academic Health Centers. 1976.

OTHER PROFESSIONAL AND ORGANIZATIONAL AFFILIATIONS

~~American Public Health Association~~
Commonwealth Club of California

69 Date: March 21, 1977

MEMORANDUM

FOR ACTION:

Hamilton Jordan

FOR INFORMATION:

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Memo to the President from Secretary Califano 3/19/77 re
Appointing Mr. Robert Derzon ~~as Director of the University~~
~~of California Hospital and Clinics.~~ AS HEALTH CARE
FINANCING ADMINISTRATOR

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 11:00 A.M.

DAY: Wednesday

DATE: March 23, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

~~RICK~~
~~DERZON IS FINE~~
~~LAWSON~~

ELEANOR -
DERZON IS "VERY GOOD," ACCORDING
TO PETER BROWN -

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Ham Jordan -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Toby Buttimer

cc: Tim Kraft

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
X	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
X	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE

THE WHITE HOUSE
WASHINGTON

3-24-77

Sam

Toby Buttimer
wants to come up
to visit us briefly.
Please contact him
or have Tim arrange
a time.

J

Electrostatic Copy Made
for Preservation Purposes

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Val Giannini

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: Hugh Carter

Re: Accepting Editorial Cartoons
as Gifts

THE WHITE HOUSE
WASHINGTON

To ^{cc/}
Val Giannini
EOB

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

March 23, 1977

MEMORANDUM FOR:

~~PRESIDENT~~
~~SUSAN CLOUGH~~

FROM:

VAL GIANNINI *Val Giannini*

SUBJECT:

Accepting Editorial Cartoons
as Gifts

The Gift Unit has received several Editorial Cartoons from the artists or publishers.

We could either accept as a "publication" or reject as gifts. Which do you feel would be most consistent with the President's wishes?

ACCEPT FOR LIBRARY

✓

FC.

RETURN AS GIFTS

OTHER

Electrostatic Copy Made
for Preservation Purposes

THE WHITE HOUSE
WASHINGTON
March 24, 1977

Jody Powell
Tim Kraft

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

cc: The First Lady
Midge Costanza

Re: The United Way Telethons

THE WHITE HOUSE
WASHINGTON

ACTION	FYI	
		MONDALE
	<input checked="" type="checkbox"/>	COSTANZA
		EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
	<input checked="" type="checkbox"/>	POWELL
		WATSON

	FOR STAFFING
	FOR INFORMATION
<input checked="" type="checkbox"/>	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
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		CARP
		H. CARTER
		CLOUGH
		FALLOWS
	<input checked="" type="checkbox"/>	FIRST LADY
		GAMMILL
		HARDEN
		HOYT
		HUTCHESON
		JAGODA
		KING
	<input checked="" type="checkbox"/>	KRAFT
		LANCE
		LINDER
		MITCHELL
		POSTON
		PRESS
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SCHULTZE
		SIEGEL
		SMITH
		WELLS
		VOORDE

THE WHITE HOUSE
WASHINGTON

Mrs. Carter:

I thought you might find this
project interesting. I have
sent the original on to the
President's office.

Kathy

mental health association

1800 north kent street • arlington, virginia 22209 • (703) 528-6405

national headquarters

THE PRESIDENT HAS SEEN.

February 24, 1977

Tim # Jody - ok J

Ms. Rosalynn Carter
The White House
1600 Pennsylvania Avenue
Washington, D. C. 20500

Attention: Helen Dougherty

Dear Rosalynn:

I'm writing to enthusiastically second an invitation and request which United Way of America has forwarded to the President. I'm enclosing a copy of their letter.

United Way, with the encouragement of Lily Endowment, is experimenting with two regional telethons which have the unique purpose of raising volunteers, not money. The purpose will be to help citizens know about causes which need volunteer help. Obviously, the purpose is consistent with the goals which you and the President have so affectively articulated. If the telethons are a success they will be duplicated in other regions of the country, and may turn into an annual nationwide appeal for greater citizen participation in public service.

United Way is very hopeful that the President will agree to tape an opening message.

I know firsthand the effective work which United Way does, and can heartedly endorse this latest effort to improve the private sector's capacity to be of public service.

Best personal wishes.

Cordially,

Brian

Brian O'Connell
Executive Director

BO'C:md
Enclosure

cc: William Anthony

**Electrostatic Copy Made
for Preservation Purposes**



United Way
of America

801 North Fairfax Street
Alexandria, Virginia 22314
Phone: 703-836-7100
TWX: 710-832-0617
UWA ALEX

February 23, 1977

The President of the United States
The White House
Washington, D. C. 20500

Mr. President:

I am writing as representative of a broad-based coalition of voluntary organizations and the more than 20 million volunteers and working men and women from the ranks of business and labor, to ask for your participation, as our President, in filming a 3-minute message for a 3 1/2 hour prime time television broadcast entitled "The Volunteer Special."

The program is jointly supported by the three national networks and their local affiliates, all of whom have volunteered their production resources and facilities and the local air time to make the program possible.

All of the long list of top stars, personalities and people from the every day walk of life have volunteered their services for the program. Among these are Cliff Robertson, Joanne Woodward, Paul Newman, Hugh Downs, Tony Bennett, Earl Holliman, Carroll O'Connor, Barbra Streisand, Danny Kaye, Jack Lemmon, Gregory Peck, Robert Redford and Gordon Lightfoot.

The program is non-commercial with no sponsors and makes no fund raising appeal to the public. The program is dedicated to all the voluntary agencies and volunteers in America and covers health, the arts, education, ecology and thousands of voluntary human care services.

While the program is a major entertainment vehicle, its intent is to revitalize the voluntary involvement of people in their local communities; to invite them to be volunteers. Each of the stars appearing not only performs, but presents an aspect of their own voluntary involvement in programs to serve people.

The program will be aired in two test cities, the first, Seattle, Washington on March 27 and again in Richmond, Virginia on April 18. A kit on the outline of the program is attached.

The scripting for a 3-minute introduction by you, as President, relating the important role voluntarism plays in complementing governmental agencies and programs to serve people, is available for review by The White House and can be tailored to incorporate your own involvements in the voluntary sector. It will formally open The Volunteer Special and make clear the

February 23, 1977

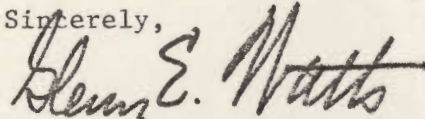
Administration's support for the close working relationship between government and the voluntary sector on the community level.

The help of The President, his office and his support and endorsement of this volunteer activity, which will touch the lives of all Americans, recruit and place volunteers all across the nation, is of critical importance.

A date for the taping, prior to the March 27 airing of the first showing is critical to the preparation of the program and your response will be greatly appreciated.

As spokesman and member of the Board of Governors, United Way of America producers of the show, we want to thank you for your time in this important matter.

Sincerely,



Glenn E. Watts

Chairman, Executive Committee

GEW:fjb

Enc.

cc: Mr. C. Peter McColough
Mr. Danny Kaye
Mr. Hugh Downs
Mr. William Aramony
Mr. S. Stephen Selig, III

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

INFORMATION

24 March 1977

TO:

THE PRESIDENT

FROM:

RICK HUTCHESON *RH*

SUBJECT:

Summary of Memos Not Submitted

1. LIPSHUTZ MEMO regarding the timing of Executive Orders amending the Generalized System of Preference. The 1977 Order, which specified imported items subject to duty free treatment, was quite complex, and you expressed dissatisfaction over the short time you had to consider it. Lipshutz has worked out a procedure to avoid this problem in future years. ✓

The STR will give you a memo the first week of February next year describing likely changes in duty free treatment on the basis of preliminary data. The President will then have ample opportunity to approve or modify the proposed changes before the March 1 deadline.

2. RAY MARSHALL MEMO informing you of a recent meeting of the Cabinet Level Committee on the International Labor Organization. There is some controversy regarding continued U.S. participation in the ILO, and Marshall advises that a recommendation to you on that question will be forthcoming after the ILO's June, 1977 Annual Conference. ✓
3. FOLLOW-UP on your question regarding the need for a presidential signature on diplomas for Gallaudet College. The College (aka "Columbia Institution for Instruction of the Deaf and Dumb") was created by Act of Congress in 1857, with the President of U.S. listed as sole Patron. Hence, President Grant (and all subsequent Presidents) have permitted their signatures to appear on the Diplomas of graduates.

If you approve, your signature will be printed on the diplomas of this federally-incorporated institution.

✓ approve disapprove *J*

DECLASSIFIED

Per, Rac Project

ESDN: NLC-126-6-31-1-0

BY *ABP* NADA DATE 11/11/13

THE WHITE HOUSE

WASHINGTON

March 23, 1977

MEMORANDUM FOR THE PRESIDENT

FROM: BOB LIPSHUTZ *BL*

RE: Timing of Amendments to
Generalized System of Preferences--
Prepared at Your Request

Shortly before March 1, the Special Trade Representative submitted a proposed Executive Order amending the Generalized System of Preferences. Under the applicable statute the Order had to be signed by March 1, 60 days after the first of the year. The Order, which specified imported items subject to duty free treatment, was quite complex, and you expressed dissatisfaction over the short time you had to consider it.

As we explained in a previous memo, the STR must base his recommendation on trade data which is not in final form until mid-February. For that reason a final Executive Order cannot be ready until shortly before the March 1 deadline.

The General Counsel's office at STR has agreed, however, to the following procedure which should lead to more reasoned consideration next year and in the years following:

- 1) The STR will submit not later than the first week in February a memo to the President describing clearly the likely changes in duty free treatment, the reasons for such changes, and the products that, on the basis of preliminary data, will be affected by the changes.
- 2) The President will then have the opportunity to approve or modify the proposed changes.
- 3) The necessary Executive Order incorporating any changes desired by the President will be submitted as soon as possible after final data becomes available, together with a memo explaining any changes in the list of affected products that are necessary to reflect such data.

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: *ABP* NADA, DATE 4/11/13

transmit
the President
to for only jw

~~CONFIDENTIAL~~

U. S. DEPARTMENT OF LABOR
OFFICE OF THE SECRETARY
WASHINGTON

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: ADP NADA DATE 1/11/13

March 18, 1977

MEMORANDUM FOR THE PRESIDENT

From: Secretary of Labor Ray Marshall

Ray Marshall

Subject: U. S. Relations with International Labor Organization (ILO)

On March 15 I chaired a meeting of the Cabinet Level Committee on ILO which assessed recent developments and the problems which lie ahead.

Because of your concern with human rights, you may find the background of ILO and U.S. relations with the Organization of special interest.

The International Labor Organization is the oldest of the UN Specialized Agencies. It has its origins in the Versailles Treaty on the initiative of President Wilson, prompted by Samuel Gompers, then President of the AFL. When the Senate turned down our membership in the League of Nations, we also refrained from joining the ILO. We did, however, join the organization in 1934 and have remained a member since. It was the only organization to which we belonged under the League of Nations and the ILO is the only organization which survived into the post-war period.

The ILO is unique among international organizations in a number of respects. It is not a purely governmental organization but is tripartite with independent representation from labor and management, with each having a vote in the proportion of two for government and one each for labor and management. Over the years, it has developed international labor standards, frequently in the form of conventions which, when adopted by a government, become treaty obligations. A number of conventions are in the human rights area of labor: freedom of association, prohibition of forced labor, and prohibition of discrimination in employment for political reasons. Through the years the ILO has developed machinery for periodic review of fulfillment of treaty obligations undertaken by member governments. Independent machinery also exists for investigation of complaints which may be made by member governments, worker or employer organizations concerning violation of standards, particularly in the human rights field.

ILO membership expanded rapidly in the post-war period and now amounts to 134. Through the last ten years the Organization has gradually developed a pattern of violating its own principles and procedures, and this has caused increasing difficulties in its relationship with the United States. These concerns reached a climax in 1975 when the U.S. Government, the U.S. Chamber of Commerce, and particularly the AFL-CIO concluded that deterioration in the Organization had reached the point where drastic steps were necessary. As a result on November 5, 1975 the United States, fulfilling ILO Constitutional requirements, gave two years' notice of its intent to withdraw from the Organization. The letter set out the four general tendencies

~~CONFIDENTIAL~~

~~CONFIDENTIAL~~

- 2 -

which had brought the United States to its decision. These were the attrition of independent representation from worker and employer organizations within the ILO, selective concern for human rights as established in ILO standards, disregard of due process mainly through adoption of resolutions condemning countries without prior investigation, and increasing politicization of the organization through excessive involvement in political issues beyond the competence of the ILO. The letter also stated:

"The U.S. does not desire to leave the ILO. The U.S. does not expect to do so. But we do intend to make every possible effort to promote the conditions which will facilitate our continued participation. If this should prove impossible, we are in fact prepared to depart."

Simultaneous with the letter, a Cabinet Level Committee (CLC) was established to include the Secretaries of Labor, State and Commerce, and the President's Advisor on National Security Affairs. The AFL-CIO and the U.S. Chamber of Commerce were named as advisors to the Committee and have fully participated in all sessions. The Secretary of Labor chairs the Committee. Since November 1975 the United States has actively offered leadership and initiatives in attempting to obtain modification of the trends about which we had complained. The CLC has made the basic strategy decisions. A pattern of close and frequent consultation has been developed by the U.S. Representative to the ILO with both democratic industrial countries and developing countries, including visits to the capitols of key countries around the world for discussions with Foreign Ministers and Labor Ministers.

Significant progress has been made in the last year and half. A pattern of collaboration has been developed with the industrial democratic countries. There are signs of increasing support from developing countries. Nonetheless, the issue of our continued membership is still in question as major matters relating to the ILO's basic principles are to be treated in the June 1977 Annual Conference. It is clear to the CLC that our decision cannot be made until the outcome of the major issues which still lie ahead is known.

The ILO continues to be given high priority in government as well as in the U.S. Chamber of Commerce and the AFL-CIO. This is particularly true of the AFL-CIO with the personal involvement of George Meany and Lane Kirkland. When the time of decision comes, the Cabinet Level Committee will present a recommendation to you. It is vital that the recommendation be a unanimous one as the nature of the ILO dictates tripartite participation in it.

~~CONFIDENTIAL~~

THE WHITE HOUSE

WASHINGTON

Date: March 21, 1977

MEMORANDUM

FOR ACTION:

FOR INFORMATION: The Vice President
Stu Eizenstat
Landon Butler

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Secretary of Labor memo 3/18/77 re U.S. Relations
with International Labor Organization (ILO)

YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 9:00 A.M.

DAY: Wednesday

DATE: March 23, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.

☐ No comment.

Please note other comments below:

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: ADP NARA DATE 4/11/13

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

DECLASSIFIED

Per: Race Project

ESDN: NLC-126-6-31-1-0

BY: AOP WASH DATE 11/11/13

THE WHITE HOUSE
WASHINGTON

Done; J.S. Kilduff
Interim Review
Follow
On-going

ACTION	FYI	
	X	MONDALE
		COSTANZA
	X	EIZENSTAT
		JORDAN
		LIPSHUTZ
		MOORE
		POWELL
		WATSON

X	FOR STAFFING - FYI
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		BOURNE
		BRZEZINSKI
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		FIRST LADY
		GAMMILL
		HARDEN
		HOYT
		HUTCHESON
		JAGODA
		KING
		KRAFT
		LANCE
		LINDER
		MITCHELL
		POSTON
		PRESS
		B. RAINWATER
		SCHLESINGER
		SCHNEIDERS
		SCHULTZE
		SIEGEL
		SMITH
		WELLS
		VOORDE

~~CONFIDENTIAL~~

U. S. DEPARTMENT OF LABOR

OFFICE OF THE SECRETARY

WASHINGTON

March 18, 1977

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~~CONFIDENTIAL~~

DECLASSIFIED

Per: Rac Project

ESDN: NLC-26-6-31-1-0

BY: APR NADA, DATE 1/11/13

~~CONFIDENTIAL~~

- 2 -

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~~CONFIDENTIAL~~

DECLASSIFIED
Per: SAC Project
ESDNL: NLG
BY: NADA DATE: _____

Date: March 21, 1977

MEMORANDUM

FOR ACTION:

FOR INFORMATION: The Vice President
Stu Eizenstat
Landon Butler ✓

FROM: Rick Hutcheson, Staff Secretary

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with International Labor Organization (ILO)YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 9:00 A.M.

DAY: Wednesday

DATE: March 23, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.☒ No comment.

Please note other comments below:

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: ASR NARA DATE 1/11/13PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

March 22, 1977

Memorandum For: Rick Hutcheson
From: Stu Eizenstat *SE*
Re: Marshall Memo on ILO

This memorandum should not go to the President. It is too long, it contains no information essential to the President, and it asks for no decision. I would recommend returning it to Secretary Marshall with a request that he hold it until a Presidential decision on the issue of membership in the ILO is called for.

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Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: *ADP* NADA, DATE 1/11/13

Date: March 21, 1977

MEMORANDUM

FOR ACTION:

FOR INFORMATION: The Vice President
Stu Eizenstat
Landon Butler

XL Cap Johnston

FROM: Rick Hutcheson, Staff Secretary

SUBJECT: Secretary of Labor memo 3/18/77 re U.S. Relations
with International Labor Organization (ILO)YOUR RESPONSE MUST BE DELIVERED
TO THE STAFF SECRETARY BY:

TIME: 9:00 A.M.

DAY: Wednesday

DATE: March 23, 1977

ACTION REQUESTED:

☒ Your comments

Other:

STAFF RESPONSE:

☐ I concur.☐ No comment.

Please note other comments below:

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Per: Rac Project

ESDN: NLC-06-6-31-1-0

BY: AOP NARA DATE 4/1/13

PLEASE ATTACH THIS COPY TO MATERIAL SUBMITTED.

If you have any questions or if you anticipate a delay in submitting the required material, please telephone the Staff Secretary immediately. (Telephone, 7052)

THE WHITE HOUSE
WASHINGTON

March 25, 1977

Bob Linder -

Re: Diplomas for the Graduating
Class of Gallaudet College

The President approved the use of his
signature facsimile for the diplomas of
the graduating class of Gallaudet College.
The signatures to be used are attached.

Rick Hutcheson

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Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: AGP NADA DATE 1/11/13

FACSIMILE SIGNATURE

INFORMATION FOR YOUR DIPLOMA ORDER

No. 08007

Please assist us in serving you better by promptly sending the information requested below:

School Name Yallandet College City and State Washington, D.C.

Information furnished by _____ Title _____

Please Check One

- ☐ The Facsimile Signatures on this year's Diploma order remain the same as last year's order.
- ☐ One or more Signatures have changed. Copies of each changed Signature and exact titles to be used on the Diplomas are given below. Other titles and signatures remain as last year.
- ☐ We are using Facsimile Signatures for the first time this year or have placed a new order with you. Copies of each Signature and exact titles to be used on the Diplomas are given below.

For best reproduction please **USE BLACK INK**, sign your name twice inside the rectangle, (As per sample) be sure lines are solid, and do not fold the signature. Fold where indicated.

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Per: Rac Project

ESDN: NLC-126-6-31-10
BY: AR MADA DATE 11/13

<p>Title: <u>PRESIDENT</u></p> <p>1 [<u>John T. Sample</u>]</p> <p>2 [<u>John T. Sample</u>]</p>	<p>Title: _____</p> <p>[]</p> <p>[]</p> <p>[]</p> <p>[]</p>	<p>FOLD HERE</p>
<p>Title: _____</p> <p>1 [<u>Franky Carter</u>]</p> <p>2 []</p>	<p>Title: _____</p> <p>[]</p> <p>[]</p> <p>[]</p> <p>[]</p>	
<p>Title: _____</p> <p>1 [<u>Franky Carter</u>]</p> <p>2 []</p>	<p>Title: _____</p> <p>[]</p> <p>[]</p> <p>[]</p> <p>[]</p>	<p>FOLD HERE</p>
<p>Title: _____</p> <p>1 []</p>	<p>Title: _____</p> <p>[]</p> <p>[]</p>	

MEMORANDUM

THE WHITE HOUSE
WASHINGTON

March 23, 1977

MEMORANDUM FOR: RICK HUTCHESON

FROM: BOB LINDER *linder*

SUBJECT: Diplomas for the Graduating
Class of Gallaudet College

The Act of February 16, 1857, provided for the Incorporation of the Columbia Institution for the Instruction of the Deaf and Dumb, and the Blind, later to be known as Gallaudet College. Section 2 of the Act of 1857 stated that the Institution shall be managed as provided for in its Constitution, and at the ratification of the Constitution by the Board of Directors on April 20, 1857, the President of the United States was listed as the sole Patron.

President Grant signed the diplomas for the first graduates and that tradition has been carried on down through the years in an unbroken line. Each President has been designated as the Patron.

DECLASSIFIED

Per: Rac Project

ESDN: NLC-126-6-31-1-0

BY: *ADP* NADA, DATE 1/11/13

THE WHITE HOUSE
WASHINGTON

March 22, 1977

Bob Linder -

Re: Diplomas for the Graduating
Class of Gallaudet College

The President reviewed the matter of using his signature facsimile for the diplomas of the graduating class and make the following notation:

"Why me? "

Please follow up with appropriate action.

Rick Hutcheson

P.S. The forms are returned herewith.

DECLASSIFIED
Per Rac Project
ESDN: NLC-126-G-31-1-0
BY ADP NADA DATE 1/11/13

FACSIMILE SIGNATURE

INFORMATION FOR YOUR DIPLOMA ORDER

No. 08006

Please assist us in serving you better by promptly sending the information requested below:

School Name: Tallaudet College City and State Washington, D.C.

Information furnished by _____ Title _____

Please Check One

- ☐ The Facsimile Signatures on this year's Diploma order remain the same as last year's order.
- ☒ One or more Signatures have changed. Copies of each changed Signature and exact titles to be used on the Diplomas are given below. Other titles and signatures remain as last year.
- ☐ We are using Facsimile Signatures for the first time this year or have placed a new order with you. Copies of each Signature and exact titles to be used on the Diplomas are given below.

For best reproduction please **USE BLACK INK**, sign your name twice inside the rectangle, **(As per sample)** be sure lines are solid, and do not fold the signature. Fold where indicated.

<p><i>Title:</i> <u>PRESIDENT</u></p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>1 [<u>John T. Sample</u>]</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>2 [<u>John T. Sample</u>]</p> </div>	<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>[]</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>[]</p> </div>
<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>1 [<u>Harold R. Ford</u>]</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>2 [<u>Harold R. Ford</u>]</p> </div>	<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>[]</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>[]</p> </div>
<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>1 []</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>2 []</p> </div>	<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>[]</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>[]</p> </div>
<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>1 []</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>2 []</p> </div>	<p><i>Title:</i> _____</p> <div style="border: 1px solid black; padding: 5px; margin-bottom: 10px;"> <p>[]</p> </div> <div style="border: 1px solid black; padding: 5px;"> <p>[]</p> </div>

DECLASSIFIED
Per: Rac Project
ESDN: NLC-126-6-31-1-0
BY: ACR NARA, DATE 1/11/13

MEMORANDUM

THE WHITE HOUSE

WASHINGTON

INFORMATION

21 March 1977

TO:

THE PRESIDENT

FROM:

RICK HUTCHESON *RL*

SUBJECT:

Memoranda Not Submitted

1. SCHULTZE MEMO informing you that he met with the President and Chairman of the Board of Alcoa. After some discussion they agreed to reduce the increase in aluminum prices from 8.3% to about 6% for Ingots, and to reduce their increase on fabricated products from 6.1% to 4.9%. ✓

Schultze said he did not know whether the initial proposal was a stalking horse or not. However, the lower set of numbers keeps the Ingot price increase within the 6% range, which is important symbolically. Jody has been informed.

2. Request from Gallaudet College (the President is a Patron ex officio) for a signature facsimile for the diplomas of the graduating class, as has been done by previous Presidents. With your approval, will use the signature pen.

Do you wish to continue to review each use of the signature pen in matters such as the above?

Why me?

_____yes _____no

3. JAGODA MEMO regarding response to your letter to TV networks about captioning TV for the deaf. NBC and CBS were unenthusiastic (it would cost money; technical problems; small potential audience) but they are willing to discuss it. ABC supported captioning, and proposed that the government sponsor meetings to work out technical problems. PBS is already using captioning for some programs, and says its system will be ready for use by all networks in 1979.

Jagoda recommends you accept the ABC suggestion and invite the networks and other interested groups to a series of conferences (Stu concurs). These would work out a coordinated system which you could urge the networks to accept. Barry will arrange details.

✓ _____approve _____disapprove

*Why not
one
conference
J*

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Per, Rac Project

ESDN: NLC-126-63-1-1-D

BY: ACP WADA DATE 11/11/13

THE WHITE HOUSE
WASHINGTON

March 24, 1977

Z. Brzezinski -

The attached was returned in
the President's outbox. It is
forwarded to you for appropriate
handling.

Rick Hutcheson

Re: Letter from Prime Minister
Trudeau

THE WHITE HOUSE
WASHINGTON

ACTION	FYI
	MONDALE
	COSTANZA
	EIZENSTAT
	JORDAN
	LIPSHUTZ
	MOORE
	POWELL
	WATSON

	FOR STAFFING
	FOR INFORMATION
X	FROM PRESIDENT'S OUTBOX
	LOG IN/TO PRESIDENT TODAY
	IMMEDIATE TURNAROUND

	ENROLLED BILL
	AGENCY BILL
	Staffing comments should go to Bert Carp within 48 hours; due from Carp to Staff Secretary next day.

	CAB DECISION
	EXECUTIVE ORDER
	Staffing comments should go to Doug Huron within 48 hours; due from Huron to Staff Secretary next day.

ACTION	FYI
	ARAGON
	BOURNE
X	BRZEZINSKI
	BUTLER
	CARP
	H. CARTER
	CLOUGH
	FALLOWS
	FIRST LADY
	GAMMILL
	HARDEN
	HOYT
	HUTCHESON
	JAGODA
	KING
	KRAFT
	LANCE
	LINDER
	MITCHELL
	POSTON
	PRESS
	B. RAINWATER
	SCHLESINGER
	SCHNEIDERS
	SCHULTZE
	SIEGEL
	SMITH
	WELLS
	VOORDE



PRIME MINISTER · PREMIER MINISTRE

Ottawa, K1A 0A2,
March 4th, 1977.*Dear Jimmy,*

Margaret and I returned to Ottawa a few days ago warmed to an extraordinary degree by the friendship and informality of your hospitality. Please accept our sincere thanks for the generous way in which we were received and made welcome. It is seldom that an official visit has made such an impression upon us.

I found our discussions immensely valuable and am most grateful to you for the candor with which you shared your perceptions and plans. I can't help but feel that Canadian-United States relations are on the eve of a new era. More important still, I dare to believe that the international climate is about to respond in positive fashion to your wise initiatives.

... 2

The President of the
United States of America,
The White House,
Washington, D. C.

DECLASSIFIED

White House Guidelines, September 11, 2006

NARA ADP Date 1/11/13

DECLASSIFIED

DEPARTMENT OF STATE GUIDELINES, JULY 21, 1997

BY ADP NARA, DATE 1/11/13

I pledge my wholehearted support
to you in these endeavours.

With kindest regards. Your hand-
written note has just been handed
to me, and I find in it all the warmth
and directness which made meeting
and talking with you such an
unforgettable experience.

Margaret and I are very
gratified for Rosalyn's and your
friendship, and hope that there
will be many occasions to renew
it in the future.

In friendship

Erin

218 = 245

2.48

3/w - 3/24/77

THE WHITE HOUSE
WASHINGTON

- ~~1) CBS coverage of trip~~
- ~~2) Susan/Kiss security~~
- ~~3) UN 242 "homeland" -~~
- ~~4) - Korymbos~~
- ~~5) Arms sales restriction 285~~
- ~~6) Rhodesian election~~
- ~~7) Emergency - Byrd/Kibice~~
- ~~8) Guinea & Katterme~~
- ~~9) CAB James Johnson (Lance)~~
- ~~10) Sect 801 Andre Cereghino~~
- ~~11) John Christopher Campbell~~
Bunker ? Blum (profes
sional)
- ~~12) Title II Commissions~~
- ~~13) SECRET~~
- ~~14) J. Roosevelt - Reay comm~~
- ~~15) U.S. of W. House~~
- ~~16) Kipartson~~
- ~~17) Genset~~
- ~~18) 36.9/Cy - Cruise~~
- ~~19) Schmidt - Pu~~
- ~~20) Nelson Rock - Brazil~~